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# Key Focus – Scaling Product Revenue to address \$400 million+ Pipeline

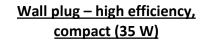
1) High Power Leadership / Low Power expansion, 2) Capacity & Supply Chain 3) Product/Tech Leadership

Key focus areas	Achieved
1. Revenue/Products	<ul> <li>✓ \$3.94M Products, QoQ Up 25%, High Power Revenue &gt; 70%</li> <li>✓ Total Revenue \$4.5M</li> </ul>
2. Adapters/Chargers: Design-ins, Production, Solutions (45W – 300W)	<ul> <li>✓ Design-Ins: 80+ (10 new)</li> <li>✓ In Production: 25+ (3 new)</li> <li>✓ Solutions/Reference designs: 15</li> </ul>
3. High power: Design-Ins, Production, Ref. Designs (300W-4kW)	<ul> <li>✓ Design-Ins: 55+ (10 new)</li> <li>✓ In Production: 25 (4 new)</li> <li>✓ Evaluation kits/Reference designs: 10 (up to 4kW)</li> </ul>
4. Product SKUs and Qualification	<ul> <li>✓ Total: 17 (AEC qualified: 3)</li> <li>✓ Continued sampling broad customer set with low power industry pin-pin pkg,</li> <li>TPH performance pkg, and new robust high-power pkgs</li> </ul>
5. Capacity Proof Points	<ul> <li>✓ Japan Epi-wafer process stabilized, now ready for ramping capacity</li> <li>✓ New Reactors delivered at Global Wafers (on track)</li> <li>✓ Developing lower cost high power packaging partners/sub-cons (dual source, improve margins)</li> </ul>



## Gaining traction, Fortune 100 Wins – Adapters & Chargers (80+ design-ins)

30-45W Class 60-70W Class 90-140W Class 150-250W Class





**Compact 30 W Power Bar** 













## Building momentum in High Power (55+ design-ins, 10 new)

## Efficient, Reliable, Highest Performance, East of Drivability and Designability



**GaN benefit** of low switching loss, 1<sup>st</sup> gaming psu with GaN in ASUS

**Gaming** 

"The Corsair
AX1600i is the **best PSU** that money can buy today, period."

#### tom'sHARDWARE



DE POWER SOLUTIONS & PROTECTION



"Transphorm's GaN in a totem-pole PFC configuration proved the most reliable, highest performing solution possible today"

"Based largely on the power semiconductors' proven quality and reliability as well as the team's reputation for successful collaboration"





Server/Computing

Industrial



Smallest (2U->1U)
powerful 3kVA UPS —
Today, Super GaN® is
the only technology
that can enable this
Solution

**Energy** 



Micro-inverter (PV Solar)



Server Power



## **Key Business Update – Strategic Partnerships**

### Manufacturing Capacity Increase, Partnerships – Expanding to meet strong demand

- All acquired reactor deliveries completed, Global Wafers (Partner) Expansion project on track
- AFSW Fab (Transphorm's JV) Managing with GaNovation (Financial/Strategic partner)

#### **Industrial and Automotive**

- Yaskawa (Industrial) Secured pending \$0.5 million development funding (Jan '23)
- Nexperia (Automotive focus) Continued epi and fab wafer supply, long-term partnership
- EV 2/3/4 Wheelers: > 10 Asia based customers in discussion for EV 2, 3 Wheelers, 1<sup>st</sup> win by end CY23
  - Continuing design-ins with EV 4W, for CY 2024-25, OBC, dc-dc Converter opportunities, initial look at drive train (2026-27 potential)

#### **Government Revenue and Epi Business**

- Navy and Government Programs Billing \$0.5m in FQ3'23, current program completed
  - Submission for a new \$15 million program for next 3 years (expect CY Q1'23 award, start).
- Manufacturing Funding Pursuing CHIPS act funding to expand US Epiwafer manufacturing and Microelectronics Commons funding for US based GaN R&D (higher voltage GaN, rf GaN)



Transphorm's OBC Reference Solution







# TGAN – One Core Platform, Crossing the Power Spectrum

### Targeting \$3B Power Market Opportunity in 2023, Upside from EV Powertrain 2025+



## End customers in Production with TPH GaN-45W to 4 kW, 100 Billion Field Hours

- Fast charging
- Lower thermals/ smaller form factor
- Lower system cost
- Proven ability to double available power in standardized server/5G telecom form factors
- Enable Titanium-class efficiency EU requirement, Broad IP
- Reduces size/weight of systems
- More efficient charging for battery/battery-powered equipment and vehicles
- 2/3/4 Wheeler EV: Reduces size/weight of on-board chargers, converters and inverters
- Longer distance per charge

**Key ESG Impact: Over 300 Tera Watt Hours Electricity Savings next 2 decades** 



# **Key Financial Highlights**

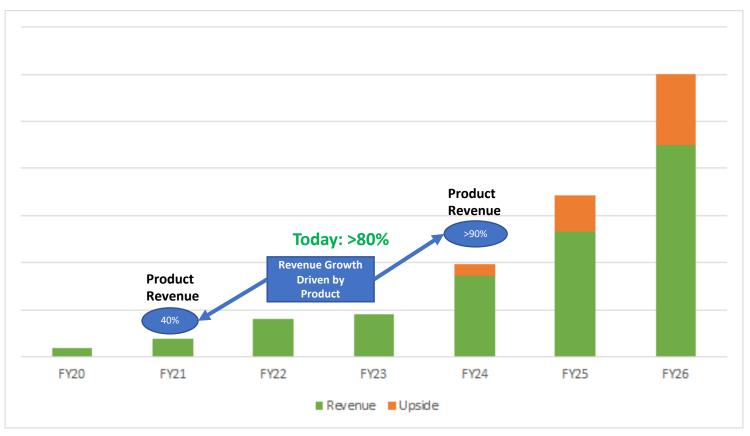
	Q3 FY23	Q2 FY23	Commentary
Revenue	<b>\$4.5m</b> (>85% Product)	<b>\$3.7m</b> (>85% Product)	<ul> <li>Total Revenue increased 22% from Q2'FY23</li> <li>Product revenue increased 25% from Q2'FY23</li> <li>Product revenue increased 9% from Q3'FY22</li> </ul>
Gross Margin	(59)%	12%	<ul> <li>One-time EPI-Wafer inventory write-off impacted Gross Margin – excluding write-off comparable to Q2</li> <li>GM% - indirect costs flat versus Q2'FY23</li> </ul>
OPEX (non-GAAP)*	\$5.9m	\$5.1m	<ul> <li>Increased headcount and payroll costs in quarter</li> <li>Leadership appointments deepening expertise</li> </ul>
EPS (non-GAAP)*	(\$0.16)	(\$0.09)	EPS excluding inventory write-off (\$0.11)
Stockholders Equity	\$28	3.2m	<ul> <li>\$24m cash and cash equivalents</li> <li>Increased fixed assets, working capital to support growth</li> </ul>
Operational Notables			<ul> <li>Capital expenditure to enable larger capacity continued</li> <li>Strong Design-in momentum</li> </ul>

<sup>\*</sup> See appendix for reconciliation to comparable GAAP measures



# **Target Operating Model**

## **Building a High-Growth, Product Driven Cash Generating Business**



Excludes licensing revenue in FY20, FY21, FY22

### **Operating Guidelines:**

- Rapid top-line growth and GaN adoption across multiple end markets
- OpEx for continued development of best-in-class products and IP portfolio
- CAPEX investment for increased scale

### Target Model:

**5-year CAGR range:** 50%+

Gross Margin: 40%+

**Operating Margin:** 20%+

Free Cash Flow: 10%+



# **Key Investment Highlights**

## GaN Power Semiconductor Pioneer and Leader, addressing multi-billion GaN TAM

#### **Disruptive Technology**

GaN Enables Next Generation Power Conversion Solutions – 99% Efficiency<sup>1</sup>, 50% More Compact/Lightweight, Lower System Cost

#### **Large Market Opportunity**

Transphorm's GaN Solutions will Enable the Future of **Electric Vehicles** and Fast-charging for **5G** – Contributing to **GaN TAM growing to \$6B**<sup>2</sup> in 2026



#### **Validation From Blue Chip Partners and Customers**

Including KKR, SAS, Nexperia, Yaskawa, Marelli, Microchip, Diodes and the U.S. DoD(Navy), DOE

# Ramping Commercially with Strong Manufacturing Base

Ramped in market, continued innovations in Tech and Product, Integrated Manufacturing, \$24.1M FY-22 Revenues, Target >50% LT CAGR

# Best-In-Class Differentiated GaN Technology + Industry's Strongest IP Position

IP Portfolio Appraised around \$200M³ Leader in Quality + Reliability, > 100 Billion Field hours, Silicon-like Reliability⁴

TGAN FET: Higher performance, easy to interface

#### **Team Led by World-Renowned GaN Experts**

**Proven Leadership**, 100+ team, 15+ PhDs and Over 300 Years of GaN Expertise





# **Glossary of Terms and Abbreviations**

AC – alternating current

AEC-Q101 – Automotive Electronic Council's electronic components stress qualification standard

AFSW – Aizu Fujitsu Semiconductor Wafer Solution Limited, our joint venture wafer fabrication facility located in Aizu Wakamatsu, Japan

BJT – bipolar junction transistor, a semiconductor device

Bus voltage – voltage into, out of or within connections of a power electronic system CMOS – complementary MOS (metal oxide semiconductor), widely used semiconductor transistor architecture

D2Pak – a surface mountable version of the TO220 package

DC - direct current

Die/Chip – an individual semiconductor device on the wafer, prior to packaging

EAR – Export Administration Regulation

Epi/Epiwafer/Epimaterials – GaN device layers grown on a substrate, from which active GaN-based devices are subsequently manufactured in a wafer fabrication facility

Fab – fabrication, generally referring to a semiconductor wafer fabrication facility

FET – field effect transistor, a type of switching transistor

Figure of Merit - a quantity used to characterize the performance of a device, system or method, relative to its alternatives

FIT – failure in time, referring to the expected number of device failures per billion hours of operation

GaN – gallium nitride

HEMT – high electron mobility transistor, a type of switching transistor with superior electronic properties

IGBT – insulated-gate bipolar transistor, a three-terminal power semiconductor device primarily used as an electronic switch

JEDEC – Joint Electron Device Engineering Council, an independent semiconductor engineering trade organization and standardization body that represents all areas of the electronics industry

LIDAR – light detection and ranging, a remote sensing method that uses light in the form of a pulsed laser to measure distance

Lossy – in the context of switching devices, subject to loss of power due to switching inefficiencies and other factors

MOCVD – metal organic chemical vapor deposition, a technique for layering GaN layers onto substrates such as a silicon substrate and making the starting GaN semiconductor material (i.e., an epiwafer)

Moore's law – the observation that the number of transistors in a dense integrated circuit doubles about every two years

 ${\sf MOSFET-metal-oxide-semiconductor\ field-effect\ transistor,\ a\ type\ of\ transistor}$ 

Normally Off – default position is off

Power converters / Inverters – electronic systems used to convert electricity from AC to DC (such as a charger), DC-AC (such as an inverter) or in some cases AC-AC or DC-DC within the systems converting from one voltage level to another

PQFN – power quad flat no lead package, a compact surface mountable package used in power semiconductors

RF – radio frequency

SCR – silicon controlled rectifier, an early semiconductor switching device

Si – silicon

SiC – silicon carbide

TO – transistor outline leaded packages commonly used in power semiconductors (such as TO220, TO247)



## **Income Statement**

### **Exceeded Consensus Revenue Target**

	<b>Three Months Ended</b>					Nine Months Ended			
	Decen	ber 31, 2022	<b>September 30, 2022</b>	December 31, 2021	Dece	mber 31, 2022	December 31, 2021		
Revenue, net	\$	4,493	\$ 3,670	\$ 4,604	\$	13,319	\$ 19,123		
Cost of goods sold		7,162	3,232	3,935		14,444	8,741		
Gross (loss) profit		(2,669)	438	669		(1,125)	10,382		
Operating expenses:									
Research and development		2,325	1,830	1,609		5,895	5,023		
Sales and marketing		1,447	1,066	976		3,596	2,488		
General and administrative		3,457	3,044	2,852		9,818	8,309		
Total operating expenses		7,229	5,940	5,437		19,309	15,820		
Loss from operations		(9,898)	(5,502)	(4,768)		(20,434)	(5,438)		
Interest expense		184	184	187		550	611		
Loss in joint venture		799	684	712		2,065	3,294		
Changes in fair value of promissory note		_	_	_		_	(605)		
Other income, net		(421)	(375)	(1,503)		(1,241)	(3,502)		
Loss before tax expense		(10,460)	(5,995)	(4,164)		(21,808)	(5,236)		
Taxexpense						_	_		
Net loss	\$	(10,460)	\$ (5,995)	\$ (4,164)	\$	(21,808)	\$ (5,236)		
Net loss per share - basic and diluted	\$	(0.18)	\$ (0.10)	\$ (0.08)	\$	(0.38)	\$ (0.12)		
Weighted average common shares									
outstanding - basic and diluted		56,739,450	56,619,662	49,147,630		55,926,828	43,671,321		

### **Revenue of \$4.5m in Quarter**

- Exceeded consensus (\$4.4m)
- Product revenue of \$4.0m (up 25% q/q)

#### **Gross Margins**

Negative in Q3 – impacted by strategic inventory write-off

### **Operating Expenses**

OPEX increased q/q driven by increased staffing costs, and stock-based compensation



# **Balance Sheet**

### **Solid Stockholders Equity Position**

		ber 31, 2022	March 31, 2022 (audited)
Assets	(111	ianureu)	(auturen)
Current assets:			
Cash and cash equivalents	\$	23,149 \$	33,435
Restricted cash		500	500
Accounts receivable		3,704	2,558
Inventory		7,476	6,330
Prepaid expenses and other current assets		1,570	1,971
Total current assets		36,399	44,794
Property and equipment, net		5,367	1,649
Operating lease right-of-use assets		3,173	_
Goodwill		1,097	1,180
Intangible assets, net		395	617
Investment in joint venture		647	143
Other assets		2,167	263
Total assets	\$	49,245 \$	48,646
Liabilities and stockholders' equity Current liabilities:			
Accounts payable and accrued expenses	S	4,016 \$	3,588
Deferred revenue		_	346
Accrued interest		184	180
Accrued payroll and benefits		1,657	1,171
Operating lease liabilities		536	_
Revolving credit facility		12,000	_
Total current liabilities		18,393	5,285
Revolving credit facility, net of current portion		_	12,000
Operating lease liabilities, net of current portion		2,670	_
T otal liabilities		21,063	17,285
Commitments and contingencies			
Stockholders' equity:			
Common stock		6	5
Additional paid-in capital		229,954	211,190
Accumulated deficit		(200,446)	(178,638)
Accumulated other comprehensive loss		(1,332)	(1,196)
Total Stockholders' equity		28,182	31,361
Total liabilities and stockholders' equity	<u>s</u>	49.245 \$	48.646

### **Notables**

- Cash and cash equivalents of \$23.6m
  - Increased burn in quarter due to timing of revenue shipments and collection
- CAPEX Overall Equipment increase in FY23 driven mainly by reactors purchases
- Revolving credit facility (\$12m) due Q1FY24



# **GAAP to NON-GAAP Reconciliation**

	Three Months Ended				Nine Months Ended			
	December	r 31, 2022	September 30, 20	22	December 31, 2021	Dece	ember 31, 2022	December 31, 2021
GAAP netloss	S	(10,460)	\$ (5,99	95)	\$ (4,164)	\$	(21,808)	\$ (5,236)
Adjustments:								
Stock-based compensation		1,123	6	36	848		2,341	1,856
Depreciation		180	1	65	142		497	399
Amortization		74		74	74		222	222
Changes in fair value of promissory note		_		_	_		_	(605)
Other income		_		_	(1,222)		_	(2,677)
Total adjustments to GAAP net loss		1,377	8	75	(158)		3,060	(805)
Non-GAAP net loss	S	(9.083)	\$ (5.12	(0)	s (4.322)	S	(18,748)	\$ (6.041)
GAAP net loss per share - basic and diluted	\$	(0.18)	\$ (0.1	0)	\$ (0.08)	s	(0.38)	\$ (0.12)
Adjustment		0.01	0.	.01	(0.01)		0.04	(0.02)
Non-GAAP net loss per share - basic and diluted	S	(0.16)	s (0.0	9)	\$ (0.09)	S	(0.33)	\$ (0.14)
			Three Months End	led			Nine Mor	nths Ended
	December	r 31, 2022			December 31, 2021	Dece		December 31, 2021
CAAP operating expenses	s	7,229	\$ 5,94	0	\$ 5,437	s	19,309	\$ 15,820
Adjustments:								
Stock-based compensation		1,035	5	83	796		2,161	1,738
Depreciation		180	1	65	142		497	399
Amortization		74		74	74		222	222

5.118 \$

1,012

4.425 S

16.429 S

13.461

1,289

5.940 S

### **Non-GAAP OPEX higher in the quarter**

Personnel additions (Primarily Sales, Apps)

### **SBC** increased in quarter

New options approved in Q2

#### **Depreciation slightly higher**

Ongoing CAPEX investment



Total adjustments to GAAP operating expenses

Non-GAAP operating expenses